

1201 Third Avenue, Suite 3320
Seattle WA 98101
206.442.3000 phone
206.622.2787 fax

KEVIN D. HARRIS
DIRECTOR

DIRECT DIAL: (206) 292-2387

November 17, 2008

Mr. John McCraw, Chief
Long Term Care Rate Development Unit
State of California
Department of Health Care Services
1501 Capitol Avenue, Suite 71.4001
MS 4600
Sacramento, CA 95814

Re: Long Term Care Rate Study - Agreement #06-55044
Invoice #259282

Dear Mr. McCraw:

Enclosed please find our billing for out-of-pocket expenses related to services rendered during the period October 1 through October 21, 2008 in the above referenced matter. The summary of this bill is as follows:

Professional Services Rendered

Billed Separately

Out-of-Pocket Expenses

\$582.04

Total Due

\$582.04

CALSTARS CODING

Fiscal Year	PCA	Index	Object Code	Agency Object	Project Number	Work Phase
08	21411	5650	418	01		

Approved by:

Steve J. [Signature]

Date

12-22-08

Mr. John McCraw, Chief
November 17, 2008
Page 2

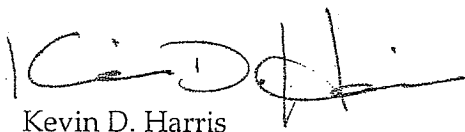
Agreement #06-55044

The budgeted project status is as follows for Fiscal Year 2008-2009:

		<u>Budgeted Amount</u>		<u>Spent To-Date</u>		<u>Residual Amount</u>
• Long Term Care Rate Study	\$	3,200,000.00	\$	2,567,807.60	\$	632,192.40

Engagement details follow. If you should have any questions, please do not hesitate to contact me.

Very truly yours,



Kevin D. Harris

KDH/pa
Enclosure

Summary of Out-of-Pocket Expenses for October 1 through October 21, 2008
Long Term Care Rate Study

	Amount
Total Direct Expenses (summary and receipts attached)	\$ 12.71
Total Travel Expenses (summary, claim form and receipts attached)	\$ 569.33
Total Out of Pocket Expenses	\$ 582.04

Summary of Direct Expenses October 1 through October 21, 2008
Long Term Care Rate Study

Date	Consultant/Vendor	Category	Description	Amount
10/9/08	Federal Express	Shipping	see receipt	\$ 12.71
TOTAL DIRECT EXPENSES				<u>\$ 12.71</u>



Invoice Number	Invoice Date	Account Number	Page
2-952-00503	Oct 14, 2008	1799-0343-1	3 of 3

FedEx Express Shipment Detail By Payor Type (Original)

Dropped off: Oct 09, 2008 Cust Ref: 126709 Ref #2: 109221
Payor: Shipper Ref #3:

Fuel Surcharge - FedEx has applied a fuel surcharge of 27.00% to this shipment.
The Earned Discount for this ship date has been calculated based on a revenue threshold of \$ 21540.55
Distance Based Pricing, Zone 5

Automation	INET	Sender	Recipient
Tracking ID	799391311378	Kevin Harris	Long Term Care System Dev.Unit
Service Type	FedEx Standard Overnight	Navigant Consulting, Inc.	1501 Capitol Avenue, Ste. 71.4
Package Type	FedEx Envelope	1201 Third Avenue	SACRAMENTO CA 95814 US
Zone	05	SEATTLE WA 98101 US	
Packages	1		
Rated Weight	N/A	Transportation Charge	19.25
Delivered	Oct 10, 2008 10:22	Fuel Surcharge	2.70
Svc Area	A1	Discount	-7.51
Signed by	E.SUSBILLO	Earned Discount	-1.73
FedEx Use	000000000/0000233/_	Total Charge	USD \$12.71
		Shipper Subtotal	USD \$36.01
		Total FedEx Express	USD \$36.01

Summary of Travel Expenses October 1 through October 21, 2008
Long Term Care Rate Study

Date	Consultant	Claim Page	Description	Amount	Totals
10/1 - 10/2/08	Zielinski	1	Seattle-Sacramento-Seattle	\$ 569.33	\$ 569.33
			Subtotal		
			TOTAL	<u>\$ 569.33</u>	<u>\$ 569.33</u>

STATE . ZIP CODE
98101DATE _____

DATE _____

Instant Travel™

Alaska Airlines / Horizon Air

ZIELINSKI/DANIEL

****TICKET RECEIPT****

Seat	Flight	From	To	Boards	Gate	Date
	372 L	Seattle	Sacramento			01OCT08
	367 L	Sacramento	Seattle			

Ticket
Date:
24SEP08

Record
Locator:
NSNAHS

VALID AS/NON-RFD CHNG SUBJ TO FEE

BASE FARE: \$301.40 TAX: \$43.60
\$345.00 USD

Port of Seattle

SeaTac International Airport
P.O. Box 68727
Seattle, WA 98168
Phone: (206)-433-5308

ARCO #6389
6100 Airport Rd.
Sacramento Ca 95837

Invoice # 970160
Date 10/02/08
Time 02:41PM
Auth # 81428Z
Sequence# 815

Receipt #0378/0621/621 10/02/08 18:19

10100 pay parking ticket\$ 30.50
Parking - 10/01/08 16:49 - 10/02/08 1
3:19

Length of stay: 1 Dy. 1 Hr. 30 Min.
000001 City of SeaTacTax \$ 2.50

total amount \$ 33.00

Tax 9.00 % \$ 2.52
\$ 0.00

MasterCard

ZIELINSKI/DANIEL J

Amount = \$ 33.00

Card Number: [REDACTED]

Authorization Code: 90135Z

CREDIT Acct #
3942

Pump	Gallons	Price
02	4.572	\$3.499

Product	Amount
Unlead 87	\$16.00

Total Sale \$16.00

PAYMENT FROM PRIMARY
ACCOUNT

Thank you for
Using ARCO
Please Come Back
Again!!

** Thank You **
** Have a nice trip **

PASSENGER'S RECEIPT, TAXI CAB FARE

Members of the Sacramento Independent Taxi Owner's Association appreciate your business. We wish to continue to serve you in a timely, professional manner. If you have any suggestions, comments or complaints Please call: (916) 457-4862



Look for this symbol on the windshield as your Assurance of Quality Services.

Driver's Name.

SHAH

Taxi Name & No.

FRONTIER #33

Business Phone.

Date: 10 / 1 / 2008

Fare: 40.00

Other: —

Total: 40.00

(916) 825-1876 Thank You

UP TO FOUR PEOPLE CAN SHARE THE RIDE TO DOWNTOWN AREA.

FROM: Sacramento Airport TO: Hilton Hotel


Hilton
 Sacramento Arden West

2200 Harvard Street • Sacramento, CA 95815
 Phone (916) 922-4700 • Fax (916) 922-8418
 Reservations: 1-800-HILTONS or
www.sacramentoardenwest.hilton.com

Name & Address

ZIELINSKI, DANIEL
 4416 SW ANDOVER ST
 SEATTLE, WA 981163736

Room 1119/K1E
 Arrival Date 10/01/08 8:03PM
 Departure Date 10/02/08

Adult/Child 1/0
 Room Rate 199.00

RATE PLAN L-DJ
 HH# 784997213 GOLD
 AL: AS #00797613
 CAR:

Folio

CONFIRMATION NUMBER : 3325548315

10/02/08 PAGE 1

DATE	REFERENCE	DESCRIPTION	AMOUNT
10/01/08	1521916	INTERNET CONNECTION	\$9.95
10/01/08	1522067	GUEST ROOM	\$199.00
10/01/08	1522067	CITY OCCUPANCY TAX	\$23.88
10/01/08	1522067	TOURISM ASSESSMENT FEE	\$1.35
10/02/08	1522546	MC *3942	(\$234.18)
** BALANCE **			\$0.00
EXPENSE REPORT SUMMARY			
		10/01/08 STAY TOTAL	
ROOM & TAX		\$224.23	\$224.23
TELEPHONE		\$9.95	\$9.95
DAILY TOTAL		\$234.18	\$234.18
<p>You have earned approximately 2611 HHonors points and approximately 208 miles with Alaska Airlines for this stay. To check your earnings for this stay or any other stay at any of more than 3,000 Hilton</p> <p>Thank you for choosing Hilton! Please visit us at hilton.com to view our best available Net Direct rates, plan a special vacation getaway or select a convenient location for your next business trip.</p>			
ACCOUNT NO. MC *3942		DATE OF CHARGE 10/1/2008	FOLIO NO./CHECK NO. 351064
CARD MEMBER NAME ZIELINSKI, DANIEL		AUTHORIZATION 09395Z	INITIAL
ESTABLISHMENT NO. & LOCATION		PURCHASES & SERVICES	
ESTABLISHMENT AGREES TO TRANSMIT TO CARD HOLDER FOR PAYMENT		TAXES	
Allowable Room Rate \$ 84.00 Tax at 12% 10.08 Tourism Assessment 1.25 Total \$ 95.33		TIPS & MISC.	
		TOTAL AMOUNT	-234.18

MERCHANDISE AND/OR SERVICES PURCHASED ON THIS CARD SHALL NOT BE RESOLD OR RETURNED FOR A CASH REFUND.

PAYMENT DUE UPON RECEIPT

The Hilton Family



Official Sponsor

**REMITTANCE
PAGE**

Please return this sheet with your payment.

Project Name: Medi-Cal Long Term Care Rate Study

Project #: 126709

Invoice #: 259282

Invoice Date: November 17, 2008

Invoice Amount: \$582.04

Please mail or overnight payment to: Navigant Consulting, Inc.
4511 Paysphere Circle
Chicago, IL 60674

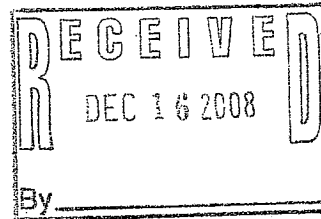
or

Wire your payment to: LaSalle Bank
135 S. LaSalle
Chicago, IL 60674

[REDACTED]
[REDACTED]

Thank you for your business.

NAVIGANT
CONSULTING



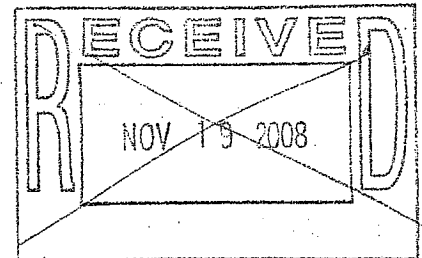
1201 Third Avenue, Suite 3320
Seattle WA 98101
206.442.3000 phone
206.622.2787 fax

KEVIN D. HARRIS
DIRECTOR

DIRECT DIAL: (206) 292-2387

November 14, 2008

Mr. John McCraw, Chief
Long Term Care System Development Unit
State of California
Department of Health Care Services
1501 Capitol Avenue, Suite 71.4001
MS 4600
Sacramento, CA 95814



Re: Long Term Care Rate Study - Agreement #06-55044
Invoice #259279

Dear Mr. McCraw:

Enclosed please find our billing for professional services rendered October 1 through October 21, 2008 in the above referenced matter. The summary of this bill is as follows:

Professional Services Rendered	\$68,345
Out-of-Pocket Expenses	<u>To Be Billed Separately</u>
Total Due	<u>\$68,345</u>

CALSTARS CODING

Fiscal Year	PCA	Index	Object Code	Agency Object	Project Number	Work Phase
08	21411	565041801				

Approved by: Steve Zimin Date 12-22-08

Mr. John McCraw, Chief
November 14, 2008
Page 2

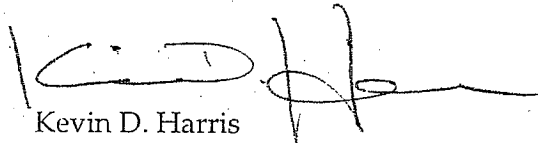
Agreement #06-55044

The budgeted project status is as follows for Fiscal Year 2008-2009:

		<u>Budgeted Amount</u>		<u>Spent To-Date</u>		<u>Residual Amount</u>
• Long Term Care Rate Study	\$	3,200,000.00	\$	2,567,225.56	\$	632,774.44

Engagement details follow. If you should have any questions, please do not hesitate to contact me.

Very truly yours,



Kevin D. Harris

KDH/pa
Enclosure

STATEMENT OF CHARGES

PLEASE REMIT TO:

NAVIGANT CONSULTING, INC.
4511 Paysphere Circle
Chicago, IL 60674
FEDERAL TAX ID NUMBER: 36-409-4854

PAYMENT DUE ON RECEIPT IN U.S. DOLLARS
A LATE CHARGE OF ONE PERCENT PER MONTH WILL ACCRUE ON
UNPAID INVOICES AFTER 30 DAYS.

Department of Health Care Services
Long Term Care Rate Development Unit
1501 Capitol Avenue, Room 71.4001
MS 4600
Sacramento, CA 95814

Agreement #06-55044
Invoice #: 259279
November 14, 2008

Attn: Mr. John McCraw, Chief

Billing Period – Professional services rendered from October 1 through October 21, 2008

Re: Long Term Care Rate Study

For professional services rendered in connection with the above matter.

<u>Consultant</u>	<u>Personnel Class</u>	<u>Level</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
Kevin Harris	Vice President/Director	One	62	\$320	\$ 19,840
Marna Metcalf	Principal/Manager	Two	18	265	4,770
Daniel Zielinski	Principal/Manager	Two	117	265	31,005
Kate Drummond	Senior Consultant	Three	57	210	11,970
Julia Hanke	Consultant	Four	4	190	<u>760</u>
Total Professional Fees					\$68,345
Plus Out-of-Pocket Expenses					<u>Billed Separately</u>
Total Due					<u>\$68,345</u>

STATEMENT OF CHARGES

PLEASE REMIT TO:

NAVIGANT CONSULTING, INC.
4511 Paysphere Circle
Chicago, IL 60674
FEDERAL TAX ID NUMBER: 36-409-4854

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Department of Health Care Services
Long Term Care Rate Development Unit
1501 Capitol Avenue, Room 71.4001
MS 4600
Sacramento, CA 95814

Agreement #06-55044
Invoice #: 259279
November 14, 2008

Attn: Mr. John McCraw, Chief

Billing Period – Professional services rendered from October 1 through October 21, 2008

Hours By Task By Consultant Long Term Care Rate Study

Consultant/Title	Anaylsis Of LTC Data	Research	Evaluation Of Stakeholder Proposals/Positions	Evaluation Of Reimbursement Methodologies	Assist With Legislative Report Development	Assist With SPA/Regulations Development	Rate Development Application Tasks	Assist With Implementation Tasks	Litigation Assistance	Total
Harris- Vice President/Director								62		62
Metcalf-Principal/Manager								18		18
Zielinski-Principal/Manager							5	112		117
Drummond- Senior Consultant							2	55		57
Hanke-Consultant								4		4
Total	0	0	20	0	0	0	7	251	0	258

**REMITTANCE
PAGE**

Please return this sheet with your payment.

Project Name: Medi-Cal Long Term Care Rate Study

Project #: 126709

Invoice #: 259279

Invoice Date: November 14, 2008

Invoice Amount: \$68,345

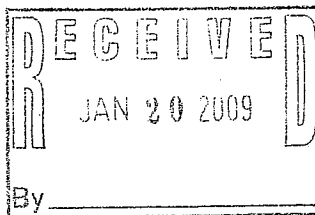
Please mail or overnight payment to: Navigant Consulting, Inc.
4511 Paysphere Circle
Chicago, IL 60674

or

Wire your payment to: LaSalle Bank
135 S. LaSalle
Chicago, IL 60674



Thank you for your business.



KEVIN D. HARRIS
MANAGING DIRECTOR

DIRECT DIAL: (206) 292-2387

January 14, 2009

Mr. John McCraw, Chief
Long Term Care System Development Unit
State of California
Department of Health Care Services
1501 Capitol Avenue, Suite 71.4001
MS 4600
Sacramento, CA 95814

Re: Long Term Care Rate Study - Agreement #06-55044
Invoice #264202

Dear Mr. McCraw:

Enclosed please find our billing for professional services rendered December 1 through December 31, 2008 in the above referenced matter. The summary of this bill is as follows:

Professional Services Rendered	\$530.00
Out-of-Pocket Expenses	<u>11.51</u>
Total Due	<u>\$541.51</u>

CALSTARS CODING

Fiscal Year	PCA	Index	Object Code	Agency Object	Project Number	Work Phase
08	21411	5650	418	01		

Approved by: Steven J. J. J. Date 1-20-09

Mr. John McCraw, Chief
January 14, 2009
Page 2

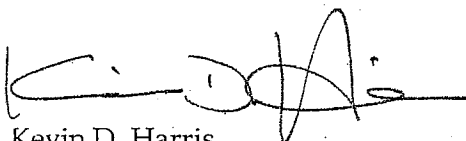
Agreement #06-55044

The budgeted project status is as follows for Fiscal Year 2008-2009:

	<u>Budgeted Amount</u>	<u>Spent To-Date</u>	<u>Residual Amount</u>
• Long Term Care Rate Study \$	3,200,000.00	\$ 2,568,349.11	\$ 631,650.89

Engagement details follow. If you should have any questions, please do not hesitate to contact me.

Very truly yours,


Kevin D. Harris

KDH/pa
Enclosure

STATEMENT OF CHARGES

PLEASE REMIT TO:

NAVIGANT CONSULTING, INC.
4511 Paysphere Circle
Chicago, IL 60674
FEDERAL TAX ID NUMBER: 36-409-4854

PAYMENT DUE ON RECEIPT IN U.S. DOLLARS
A LATE CHARGE OF ONE PERCENT PER MONTH WILL ACCRUE ON
UNPAID INVOICES AFTER 30 DAYS.

Department of Health Care Services
Long Term Care Rate Development Unit
1501 Capitol Avenue, Room 71.4001
MS 4600
Sacramento, CA 95814

Agreement #06-55044
Invoice #: 264202
January 14, 2009

Attn: Mr. John McCraw, Chief

Billing Period – Professional services rendered from December 1 through December 31, 2008.

Re: Long Term Care Rate Study

For professional services rendered in connection with the above matter.

<u>Consultant</u>	<u>Personnel Class</u>	<u>Level</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
Daniel Zielinski	Principal/Manager	Two	2	\$265	<u>\$ 530.00</u>
Total Professional Fees					\$ 530.00
Plus Out-of-Pocket Expenses					<u>11.51</u>
Total Due					<u>\$ 541.51</u>

STATEMENT OF CHARGES

PLEASE REMIT TO:

NAVIGANT CONSULTING, INC.
4511 Paysphere Circle
Chicago, IL 60674
FEDERAL TAX ID NUMBER: 36-409-4854

PAYMENT DUE ON RECEIPT IN U.S. DOLLARS
A LATE CHARGE OF ONE PERCENT PER MONTH WILL ACCRUE ON
UNPAID INVOICES AFTER 30 DAYS.

Department of Health Care Services
Long Term Care Rate Development Unit
1501 Capitol Avenue, Room 71.4001
MS 4600
Sacramento, CA 95814

Agreement #06-55044
Invoice #: 264202
January 14, 2009

Attn: Mr. John McCraw, Chief

Billing Period – Professional services rendered from December 1 through December 31, 2008

Hours By Task By Consultant Long Term Care Rate Study

Consultant/Title	Analysis Of LTC Data	Research	Evaluation Of Stakeholder Proposals/Positions	Evaluation Of Reimbursement Methodologies	Assist With Legislative Report Development	Assist With SPA/Regulations Development	Rate Development Application Tasks	Assist With Implementation Tasks	Litigation Assistance	Total
Zielinski-Principal/Manager								2		2
Total	0	0	0	0	0	0	0	2	0	2

Summary of Out-of-Pocket Expenses for December 1 through December 31, 2008
Long Term Care Rate Study

	<u>Amount</u>
Total Direct Expenses (summary and receipts attached)	\$ 11.51
Total Travel Expenses (summary, claim form and receipts attached)	
Total Out of Pocket Expenses	<u>\$ 11.51</u>

Summary of Direct Expenses December 1 through December 31, 2008
Long Term Care Rate Study

Date	Consultant/Vendor	Category	Description	Amount
12/11/08	Federal Express	Shipping	see receipt	\$ 11.51
TOTAL DIRECT EXPENSES				<u>\$ 11.51</u>

**Invoice Number**

9-016-56086

Invoice Date

Dec 16, 2008

Account Number

1799-0343-1

Page

4 of 4

Picked up: Dec 10, 2008**Cust Ref:** 126709**Ref #2:** 109223**Payor:** Shipper**Ref #3:**

The Earned Discount for this ship date has been calculated based on a revenue threshold of \$ 20718.56

Fuel Surcharge - FedEx has applied a fuel surcharge of 15.00% to this shipment.

Distance Based Pricing, Zone 5

Automation INET
Tracking ID 797173155628
Service Type FedEx Standard Overnight
Package Type FedEx Envelope
Zone 05
Packages 1
Rated Weight N/A
Delivered Dec 11, 2008 09:45
Svc Area A1
Signed by M.SHINN
FedEx Use 000000000/0000233/_

Sender
Kevin Harris
Navigant Consulting, Inc.
1201 Third Avenue
SEATTLE WA 98101 US

Recipient
John McCraw
CA Dept. of Health Care Servic
1501 Capitol Avenue, Ste. 71.4
SACRAMENTO CA 95814 US

Transportation Charge	19.25
Discount	-7.51
Earned Discount	-1.73
Fuel Surcharge	1.50
Total Charge	USD \$11.51

**REMITTANCE
PAGE**

Please return this sheet with your payment.

Project Name: Medi-Cal Long Term Care Rate Study

Project #: 126709

Invoice #: 264202

Invoice Date: January 14, 2009

Invoice Amount: \$541.51

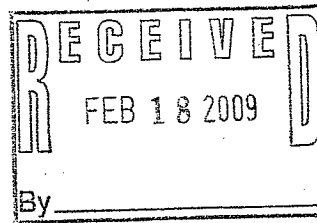
Please mail or overnight payment to: Navigant Consulting, Inc.
4511 Paysphere Circle
Chicago, IL 60674

or

Wire your payment to: LaSalle Bank
135 S. LaSalle
Chicago, IL 60674

ACH:

Thank you for your business.



KEVIN D. HARRIS
MANAGING DIRECTOR

DIRECT DIAL: (206) 292-2387

February 11, 2009

Mr. John McCraw, Chief
Long Term Care System Development Unit
State of California
Department of Health Care Services
1501 Capitol Avenue, Suite 71.4001
MS 4600
Sacramento, CA 95814

Re: Long Term Care Rate Study - Agreement #06-55044
Invoice #266218

Dear Mr. McCraw:

Enclosed please find our billing for professional services rendered January 1 through January 31, 2009 in the above referenced matter. The summary of this bill is as follows:

Professional Services Rendered	\$265.00
Out-of-Pocket Expenses	<u>6.39</u>
Total Due	<u>\$271.39</u>

CALSTARS CODING

Fiscal Year	PCA	Index	Object Code	Agency Object	Project Number	Work Phase
08	21411	5650	418	01		

Approved by: Steve Flynn Date 2-19-09

Mr. John McCraw, Chief
February 11, 2009
Page 2

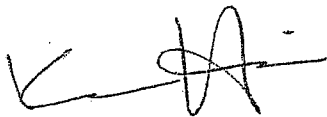
Agreement #06-55044

The budgeted project status is as follows for Fiscal Year 2008-2009:

		<u>Budgeted Amount</u>		<u>Spent To-Date</u>		<u>Residual Amount</u>
• Long Term Care Rate Study	\$	3,200,000.00	\$	2,568,620.50	\$	631,379.50

Engagement details follow. If you should have any questions, please do not hesitate to contact me.

Very truly yours,



Kevin D. Harris

KDH/pa
Enclosure

STATEMENT OF CHARGES

PLEASE REMIT TO:

NAVIGANT CONSULTING, INC.
4511 Paysphere Circle
Chicago, IL 60674
FEDERAL TAX ID NUMBER: 36-409-4854

PAYMENT DUE ON RECEIPT IN U.S. DOLLARS
A LATE CHARGE OF ONE PERCENT PER MONTH WILL ACCRUE ON
UNPAID INVOICES AFTER 30 DAYS.

Department of Health Care Services
Long Term Care Rate Development Unit
1501 Capitol Avenue, Room 71.4001
MS 4600
Sacramento, CA 95814

Agreement #06-55044
Invoice #: 266218
February 11, 2009

Attn: Mr. John McCraw, Chief

Billing Period – Professional services rendered from January 1 through January 31, 2009

Re: Long Term Care Rate Study

For professional services rendered in connection with the above matter.

<u>Consultant</u>	<u>Personnel Class</u>	<u>Level</u>	<u>Hours</u>	<u>Rate</u>	<u>Amount</u>
Daniel Zielinski	Principal/Manager	Two	1	\$265	<u>\$ 265.00</u>
Total Professional Fees					<u>\$ 265.00</u>
Plus Out-of-Pocket Expenses					<u>6.39</u>
Total Due					<u>\$271.39</u>

STATEMENT OF CHARGES

PLEASE REMIT TO:

NAVIGANT CONSULTING, INC.
4511 Paysphere Circle
Chicago, IL 60674
FEDERAL TAX ID NUMBER: 36-409-4854

PAYMENT DUE ON RECEIPT IN U.S. DOLLARS
A LATE CHARGE OF ONE PERCENT PER MONTH WILL ACCRUE ON
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Department of Health Care Services
Long Term Care Rate Development Unit
1501 Capitol Avenue, Room 71.4001
MS 4600
Sacramento, CA 95814

Agreement #06-55044
Invoice #: 266218
February 11, 2009

Attn: Mr. John McCraw, Chief

Billing Period – Professional services rendered from January 1 through January 31, 2009

Hours By Task By Consultant Long Term Care Rate Study

Consultant/Title	Anaylsis Of LTC Data	Research	Evaluation Of Stakeholder Proposals/Positions	Evaluation Of Reimbursement Methodologies	Assist With Legislative Report Development	Assist With SPA/Regulations Development	Rate Development Application Tasks	Assist With Implementation Tasks	Litigation Assistance	Total
Zielinski-Principal/Manager								1		1
Total	0	0	0	0	0	0	0	1	0	1

Summary of Out-of-Pocket Expenses for January 1 through January 31, 2009
Long Term Care Rate Study

	Amount
Total Direct Expenses (summary and receipts attached)	\$ 6.39
Total Travel Expenses (summary, claim form and receipts attached)	
Total Out of Pocket Expenses	\$ 6.39

Summary of Direct Expenses January 1 through January 31, 2009
Long Term Care Rate Study

Date	Consultant/Vendor	Category	Description	Amount
1/9/09	Federal Express	Shipping	see receipt	\$ 6.39
TOTAL DIRECT EXPENSES				<u>\$ 6.39</u>

**Invoice Number**

9-058-05614

Invoice Date

Jan 20, 2009

Account Number

1799-0343-1

Page

3 of 5

FedEx Express Shipment Detail By Payor Type (Original)

Picked up: Jan 09, 2009

Cust Ref: 126709

Ref #2: 09223

Payor: Shipper

Ref #3

The Earned Discount for this ship date has been calculated based on a revenue threshold of \$ 20290.47

Fuel Surcharge - FedEx has applied a fuel surcharge of 7.50% to this shipment.

Distance Based Pricing, Zone 5

Automation INET
Tracking ID 796244151130
Service Type FedEx Express Saver
Package Type FedEx Envelope
Zone 05
Packages 1
Rated Weight N/A
Delivered Jan 12, 2009 09:56
Svc Area A1
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Sender
Dan Zielinski
Navigant Consulting, Inc.
1201 Third Avenue
SEATTLE WA 98101 US

Recipient
John McCraw, Chief
CA Dept. of Health Care Servic
1501 Capitol Avenue, Ste. 71.4
SACRAMENTO CA 95814 US

Transportation Charge	9.90
Discount	-3.07
Earned Discount	-0.89
Fuel Surcharge	0.45
Total Charge	USD \$6.39

**REMITTANCE
PAGE**

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Project Name: Medi-Cal Long Term Care Rate Study

Project #: 126709

Invoice #: 266218

Invoice Date: February 11, 2009

Invoice Amount: \$271.39

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4511 Paysphere Circle
Chicago, IL 60674

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Wire your payment to: Bank of America
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Thank you for your business.

FY 2008-09